

# 47TH ORDINARY GENERAL ASSEMBLY

6 OCTOBER 2025 - KINSHASA

2025-2026 BUDGET







Foreword from the Chairman of the CAF Finance Committee.

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### **FOREWORD**

### FOREWORD FROM THE CHAIRMAN OF THE CAF FINANCE COMMITTEE

As Chairman of the CAF Finance Committee, I am honoured to present the 2025–2026 budget of the Confederation of African Football (CAF). This budget reaffirms CAF's commitment to financial sustainability and growth, improved governance and the continued transformation of African football at all levels. The budget comes at a pivotal time for CAF. African football is expanding its global footprint, attracting unprecedented commercial interest and reasserting its long-term ambitions.

Against this backdrop, the 2025–2026 budget has been designed to implement the objectives outlined by the CAF President, Dr Patrice Motsepe, which is to ensure that CAF and the 54 CAF Member Association are financially self-supporting and the quality of football in Africa is globally competitive. Investment in the development and growth of football for boys and girls in our Member Associations and in the Zonal Unions is also being prioritized in the budget.

### **REVENUE OVERVIEW**

For the 2025-2026 fiscal year, CAF projects total revenue of USD 312.85 million, largely driven by sponsorship revenue of USD 111.24 million. TV & Media rights should contribute USD 81.16 million, reflecting strong broadcaster interest in CAF properties. USD 77.5 million is expected from the commercial undertakings of the new international marketing agency who will be appointed at the conclusion of the competitive tender process. This international marketing agency will be mandated to unlock the extensive potential of CAF's commercial rights portfolio.

Other income from ticketing, hospitality, and FIFA Forward 3.0 program, are part of the revenue base. A major driver of revenue during this financial year will be the TotalEnergies CAF Africa Cup of Nations Morocco 2025, which is expected to generate record commercial returns. Morocco's world-class infrastructure and proven hosting capability provide a solid foundation for strong fan engagement, global visibility, and commercial success.

In line with the CAF President's vision, the 2025-2026 budget features initiatives aimed at driving Football Development in the 54 CAF Member Associations and Zonal Unions.

The objective of President Motsepe is to enable each CAF Member Association to receive USD 1 million per financial year, once the international marketing agency is in operation. This substantial commitment underscores CAF's pledge to empower its Member Associations in building infrastructure, strengthening governance, and nurturing football talent.

From the 2025–2026 Interclub season, CAF will double the solidarity payment to Clubs eliminated in the preliminary rounds, increasing it by 100%, to USD 100,000 per Club. This initiative is designed to support Clubs at the grassroots of continental Club competitions and ease their financial burdens.

### **EXPENDITURE OVERVIEW**

CAF's total expenditure is projected at USD 284.39 million, distributed as follows:

- Competition Costs: USD 173.13 million which is 62% of the total expenditure and consist of prize money USD 125.35 million and tournament organization expenses USD 47.78 million.
- CAF Member Associations and Zonal Unions Development Costs: USD 57.8million which is 20% of the total
  expenditure and consist of direct subventions to CAF Member Associations and Zonal Unions, CAF projects and
  zonal competitions.
- CAF General Assembly, Executive Committee, Secretariat, Administration and Governance: USD 53.46 million
  which is 18% of the total expenditure and consist of the cost for running and operating the CAF Bodies as defined
  in the CAF Statutes.

The resulting budget surplus of USD 28.46 million reinforces CAF's financial health and provides headroom for strategic reinvestment in critical priorities in subsequent years. I extend my appreciation to the CAF President Dr Patrice Motsepe, the General Assembly, the Executive Committee, the Secretariat and our partners across the football ecosystem for their continued collaboration and trust.

Sincerely,

### Fouzi Lekjaa

CHAIRMAN, CAF FINANCE COMMITTEE





# BUDGET 2025-2026 HIGHLIGHTS



### **CAF 2025-2026 BUDGET ASSUMPTIONS**

- Sponsorship revenue consists of existing Contract Agreements.
- Media revenue consist of existing Contract Agreements.
- International Marketing Agency projected revenue is separated from existing contracts.
- Host nations are expected to fully adhere to all obligations under CAF competition hosting agreements.
- **Prize money** is expected to remain unchanged for the 2025–2026 financial year.
- All CAF competitions are expected to proceed as scheduled, with full participation from eligible teams.

### **REVENUE - USD 312.85M**

- Revenue from TV & Media, Sponsorship and International Marketing Agency is expected to be at USD 269.9M, representing 86% of the projected Revenue for the year
- Revenue from Ticketing & Hospitality is expected to be at USD 20M
- A further USD 22.5M is expected from FIFA Forward 3.0
- Income from other sources is projected at USD 0.5M

### **EXPENSES - USD 284.39M**

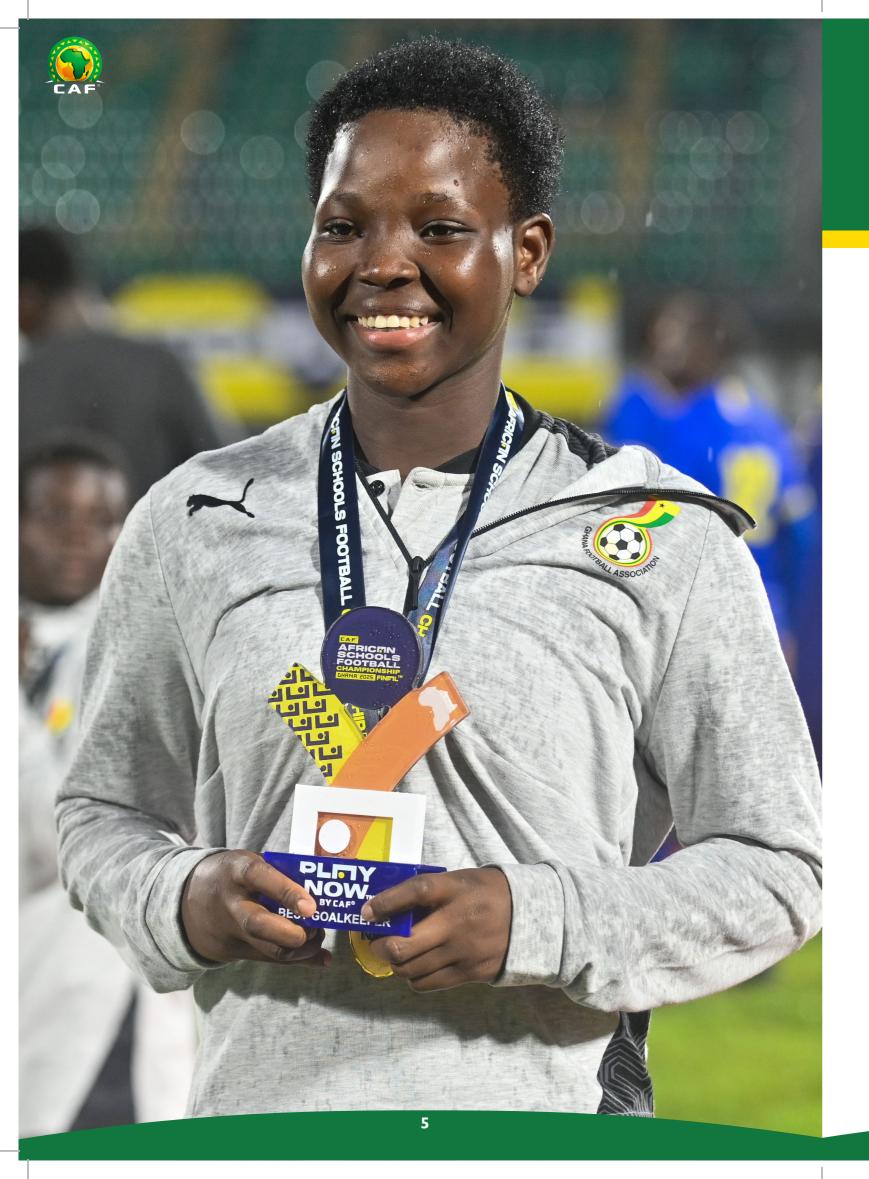
- USD 173.13M is projected to be spent on competitions (Prize money and competition organization)
- **USD 57.8M** is projected for investments in CAF Member Associations, Zonal Unions, Clubs and capacity development
- USD 53.46M is projected for CAF General Assembly, Executive Committee, Secretariat, Administration and Governance

### **EXPECTED NET RESULT**

A surplus of USD 28.46M is projected for the 2025-2026 financial year.

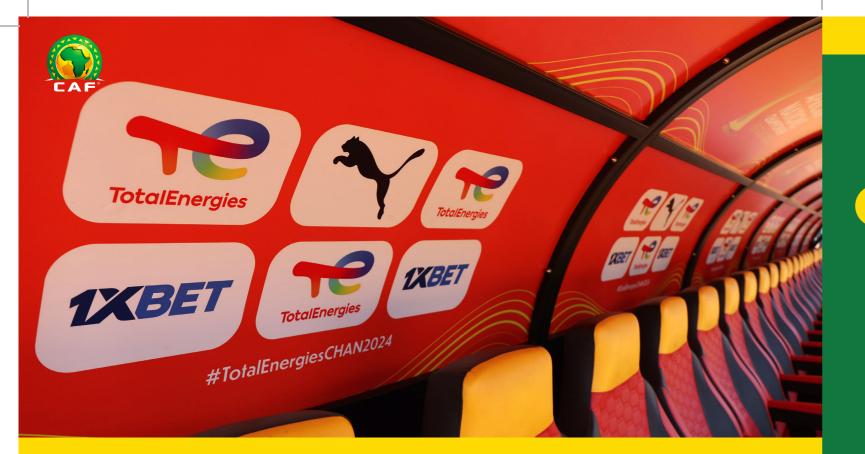


# CAF 2025-2026 BUDGET



| BUDGET   | AMOUNT        |  |  |  |  |
|--|---------------|--|--|--|--|
| 2025-2026  | (IN USD '000) |  |  |  |  |
| TV & Media                                       | 81,156        |  |  |  |  |
| Sponsorship                                      | 111,241       |  |  |  |  |
| Media & Sponsorship Partner                      | 77,500        |  |  |  |  |
| Ticketing & Hospitality                          | 20,000        |  |  |  |  |
| Other Income                                     | 455           |  |  |  |  |
| FIFA Forward 3.0                                 | 22,500        |  |  |  |  |
| <b>Expected Total Revenue</b>                    | 312,853       |  |  |  |  |
| Subvention to Member Associations                | 18,900        |  |  |  |  |
| Subvention to Zones                              | 4,500         |  |  |  |  |
| FIFA Subvention - Zonal Development competitions | 7,500         |  |  |  |  |
| CAF Development Projects                         | 16,500        |  |  |  |  |
| Africa Club Association                          | 400           |  |  |  |  |
| Eliminated Clubs Solidarity Support              | 10,000        |  |  |  |  |
| Development Cost                                 | 57,800        |  |  |  |  |
| Distribution Expenses (Prize Money)              | 125,348       |  |  |  |  |
| Competition Organization Expenses                | 47,780        |  |  |  |  |
| Competition Cost                                 | 173,128       |  |  |  |  |
| EXCO/Zonal Presidents/ACA chairman Allowance     | 4,200         |  |  |  |  |
| Member Association Presidents Allowances         | 2,700         |  |  |  |  |
| Committees Allowances                            | 2,720         |  |  |  |  |
| General Assembly and CAF Awards                  | 5,762         |  |  |  |  |
| Competition Cost                                 | 15,382        |  |  |  |  |
| Staff Cost                                       | 16,358        |  |  |  |  |
| Premises   | 6,620         |  |  |  |  |
| Equipment & Licensing                            | 2,593         |  |  |  |  |
| Travel & International Relations                 | 5,000         |  |  |  |  |
| Other expenses                                   | 7,510         |  |  |  |  |
| Administation Cost                               | 38,081        |  |  |  |  |
| <b>Expected Total Expenses</b>                   | 284,391       |  |  |  |  |
| <b>Expected Net Result For The Year</b>          | 28,462        |  |  |  |  |
| <b>Expected Headcount For The Year</b>           | 162           |  |  |  |  |







### **TICKETING & HOSPITALITY**

**USD 20M**: Ticketing and Hospitality is expected to rake in **USD 20M** for 2025-2026 financial year

### **FIFA FORWARD 3.0**

**USD 22.5M:** The partnership with FIFA is expected to continue with a grant of **USD 15M** to support development programs by CAF.

A total of **USD 7.5M** will be dedicated to five competitions in the Zonal Unions

# CAF 2025-2026 BUDGET – REVENUE BREAKDOWN

Total revenue for the 2025-2026 financial year is expected to rise to **USD 312.85M** with the hosting of the TotalEnergies CAF Africa Cup of Nations (AFCON), Morocco 2025.

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This represents a 88% increase from the revenue for the 2023-2024 AFCON financial year.

### **TELEVISION & MEDIA**

**USD 81.2M**: We expect a **7%** year on year growth in the TV revenues.

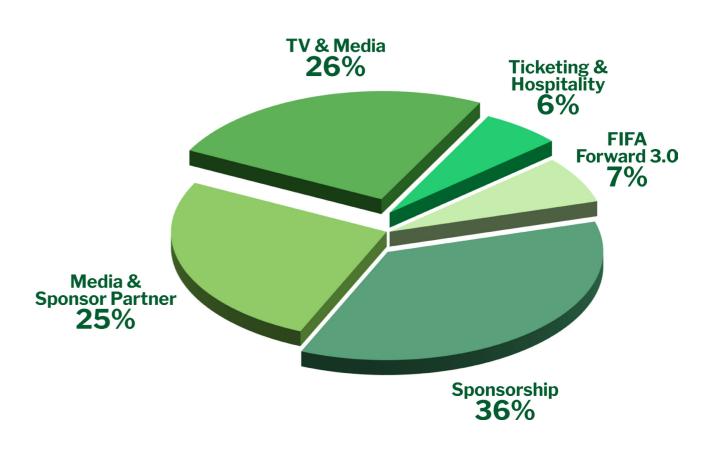
Compared to AFCON year 2023-2024, revenues are expected to grow by 21%.

This projected revenue is from fully signed contracts which is guaranteed.

# SPONSORSHIP & INTERNATIONAL MARKETING AGENCY

**USD 188.7M**: Being a TotalEnergies CAF Africa Cup of Nations year, the growth is expected to increase by **USD 165.4M**.

### BUDGETED REVENUE PERCENTAGE SPLIT FOR THE 2025-2026 FINANCIAL YEAR



# CAF COMMERCIAL PARTNERS



**OFFICIAL TITLE SPONSOR** 



**OFFICIAL GLOBAL PARTNERS** 















**OFFICIAL SPONSORS** 

















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# FINAL DOTBALL FOOTBALL

# CAF 2025-2026 BUDGET COST BREAKDOWN

Total expenses for the 2025-2026 financial year is expected to rise to \$284.4M as CAF hosts several major international tournaments and increases its investment in the game on the African continent.

This would represent a 97.5% increase from the expenses for the 2024-2025 financial year.



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### CAF 2025-2026 BUDGET – COST BREAKDOWN

USD 246.3M representing 86% is earmarked for direct investment in Football development.

USD 125.35M is projected to be used in settling prize money for 10 planned competitions for the 2025-2026 financial year.

usp 47.78M is expected to be used for competition organization.

**USD 57.8M is** 

dedicated to CAF's football development programs focusing on support to Member Associations, Zonal Unions, grassroot and Club football development.

USD 15.38M is dedicated

is dedicated towards General Assembly, CAF Awards, Executive Committee, Statutory Committees and Member Association Presidents' allowance.

**USD 38.08M** 

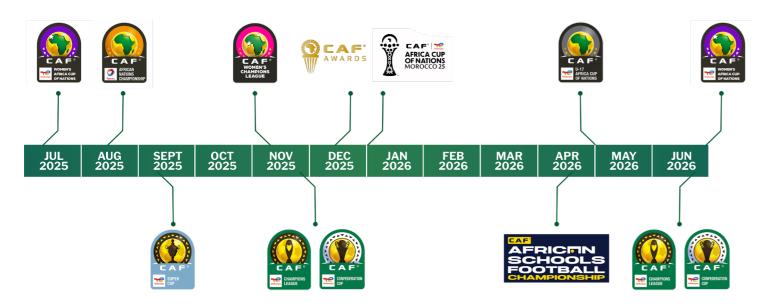
is projected to be expended on the CAF administration, new CAF Head Office, Legal, Property Management, Travel and International relations.



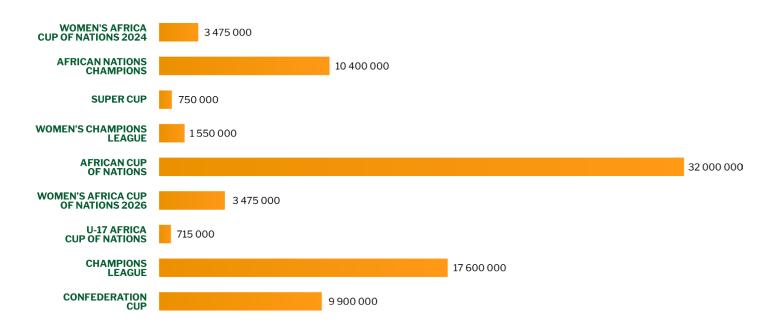


# PROJECTED COMPETITION RESULTS

### **COMPETITION AND EVENTS TIMELINE 2025-2026**



### PRIZE MONEY PER COMPETITION



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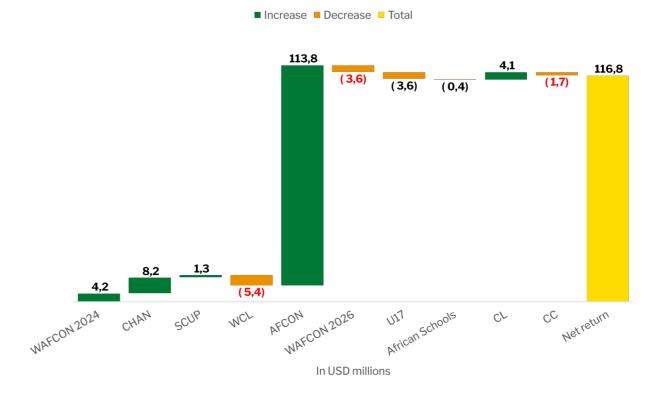
### PROJECTED REVENUE PER COMPETITION

| (In USD '000)                | WAFCON<br>2024 | CHAN<br>2024 | SCUP<br>2025 | WCL<br>2025 | AFCON<br>2025 | WAFCON<br>2026 | U17<br>2026 | African<br>Schools<br>2025 | CL<br>2026 | CC<br>2026 | Total   |
|------------------------------|----------------|--------------|--------------|-------------|---------------|----------------|-------------|----------------------------|------------|------------|---------|
| TV & Media<br>Partners       | 3,311          | 14,882       | 595          | 181         | 46,474        | 246            | -           | -                          | 10,626     | 4,841      | 81,156  |
| Sponsorship<br>Partners      | 8,957          | 15,902       | 2,621        | 270         | 126,158       | 4,544          | -           | 2,487                      | 17,751     | 10,051     | 188,741 |
| Ticketing and<br>Hospitality | -              | 1,000        | -            | -           | 19,000        | -              | -           | -                          | -          | -          | 20,000  |
| Revenue                      | 12,268         | 30,784       | 3,217        | 451         | 192,632       | 4,790          |             | 2,487                      | 28,392     | 14,908     | 289,928 |
| Prize Money                  | 3,475          | 10,400       | 750          | 2,350       | 32,000        | 3,475          | 715         | -                          | 17,600     | 9,900      | 78,515  |
| CAF Legacy                   | -              | 6,157        | -            | -           | 38,526        | -              | -           | -                          | -          | -          | 25,949  |
| Direct<br>Expenses           | 4,631          | 6,037        | 1,176        | 3,480       | 8,262         | 4,933          | 2,926       | 2,895                      | 6,721      | 6,720      | 42,175  |
| Net Results                  | 4,162          | 8,190        | 1,291        | (5,379)     | 113,844       | (3,617)        | (3,641)     | (408)                      | 4,071      | (1,712)    | 116,799 |

### **PROJECTED COMPETITION RESULTS**

Five out of the 10 tournaments in scope are expected to generate profit with AFCON 2025 projected to contribute **USD 113.8M**.

Development competitions involving women and youth are projected to have a net deficit as the main objective is to foster talent, increase participation and grow the sport at these levels.









## INVESTMENT IN WOMEN FOOTBALL AND AFRICAN CLUB ASSOCIATION

### WAFCON PRIZE MONEY

WAFCON prize money increased from \$2 400 000M to \$3 475 000M.

# WOMEN ONLY COACHES EDUCATION

(Training Budget earmarked for CAF B, C and D License Courses) To bridge the gender gap in coaching.

# SUPPORT TO THE AFRICAN CLUB ASSOCIATION

Annual support of \$400 000 in 2025-2026.

This is expected to increase to \$500 000 in 2026-2027.

### INVESTMENT IN FOOTBALL SUSTAINABILITY IN CAF MEMBER ASSOCIATIONS, ZONAL UNIONS AND CLUBS

# SUPPORT TO CAF MEMBER ASSOCIATIONS

Annual support of USD 400,000 expected to increase with the ongoing project in engaging an International Marketing Agency for CAF.

## SUPPORT TO CAF ZONAL UNIONS

Annual support of \$750 000.

### SUPPORT TO CLUBS IN AFRICA

CAF to double the solidarity payment to Clubs eliminated in the preliminary rounds, increasing it by 100%, to \$100 000 per Club.

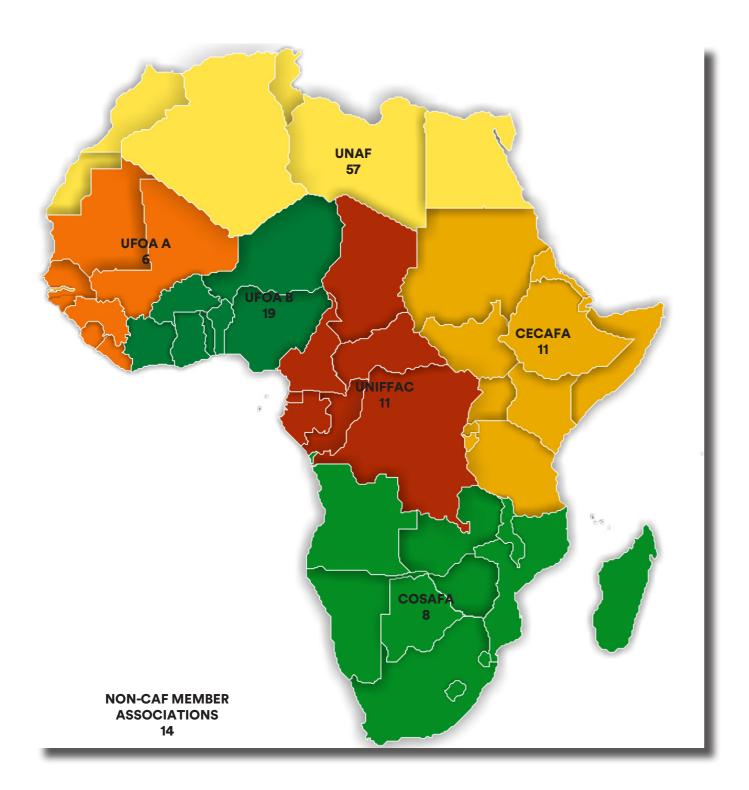




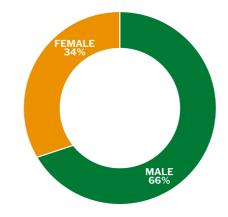




# CAF HEADQUARTERS PROJECTED TALENT POOL



| ZONE   | COUNTRY      | NUMBER<br>OF STAFF | ZONE                      | COUNTRY       | NUMBER<br>OF STAFF |
|--------|--------------|--------------------|---------------------------|---------------|--------------------|
| CECAFA | Burundi      | 3                  | WAFU B                    | Benin         | 2                  |
|        | Djibouti     | 1                  |                           | Burkina Faso  | 1                  |
|        | Ethiopia     | 1                  |                           | Cote D'Ivoire | 4                  |
|        | Kenya        | 4                  |                           | Ghana         | 7                  |
|        | Tanzania     | 1                  |                           | Nigeria       | 4                  |
|        | Uganda       | 1                  | UNIFFAC                   | Cameroon      | 4                  |
| COSAFA | Comoros      | 1                  |                           | Chad          | 1                  |
|        | Madagascar   | 1                  |                           | DR Congo      | 1                  |
|        | South Africa | 3                  |                           | Gabon         | 2                  |
|        | Eswatini     | 1                  | NON-CAF<br>MEMBER         | Portugal      | 1                  |
| WAFU A | Mali         | 1                  | ASSOCIATIONS              | Brazil        | 1                  |
|        | Senegal      | 3                  |                           | France        | 8                  |
|        | Sierra Leone | 2                  |                           | Germany       | 2                  |
| UNAF   | Egypt        | 52                 |                           | Italy         | 2                  |
|        | Morocco      | 5                  |                           | Norway        | 1                  |
|        | Tunisia      | 1                  |                           | Switzerland   | 2                  |
|        |              |                    |                           | Syria         | 1                  |
|        |              |                    | <b>JUNE 2025 HE</b>       | ADCOUNT       | 125                |
|        |              |                    | JUNE 2026 PR<br>HEADCOUNT |               | 162                |



| AGE BRACKET | COUNT | PROJECTED |
|-------------|-------|-----------|
| Below 30    | 15    | 30        |
| 30-50       | 98    | 120       |
| Above 50    | 12    | 12        |
| TOTAL       | 125   | 162       |





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3 Abdel Khalek Tharwat Street, El Hay El Motamayez, P.O. Box 23, 6th October City, EGYPT

www.CAFonline.com Tel: +202 382 472 72 Email: info@cafonline.com